Members Meeting & FALL WORKSHOP

Oct. 25-26 | St. Louis

Hosted by Ameren Missouri and Ameren Illinois





SMART

Revolutionizing Customer Engagement for Decarbonization & Beneficial Electrification

Pauline Marcou Strategy & Growth Lead, Bidgely

Decarb Insights: Where We Are Headed

A new mandate is emerging

50% by 2030

Greenhouse gas reduction goal by the U.S. government, based on 2005 levels

Building decarb is foundational to emissions goals

29%

Of U.S. GHG emissions result from buildings Electric Vehicles can unlock a big decarb potential

17%

Of U.S. GHG emissions result from light-duty vehicles only





Decarb Insights: Where We Need to Focus

Home electrification is booming

+90%

Increase in home electrification programs between 2020 and 2022

Space heating is the most incentivized measure

90%

Programs offering incentives for space heating via heat pumps of various types

EV owners will soon be the majority of your customers.

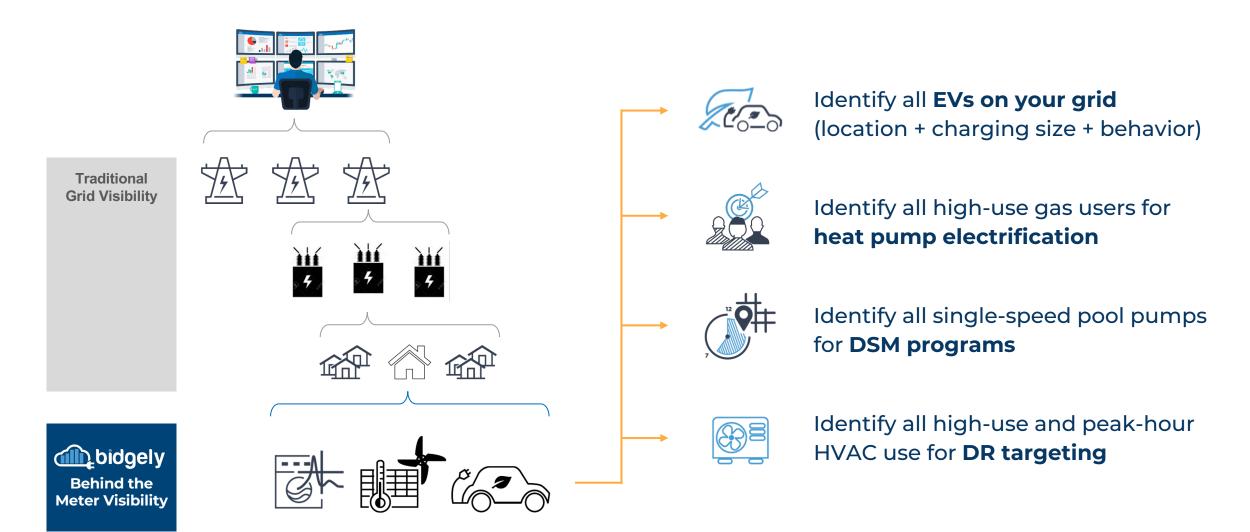
100%

Of automakers have plans for electric-only or electric-majority sales





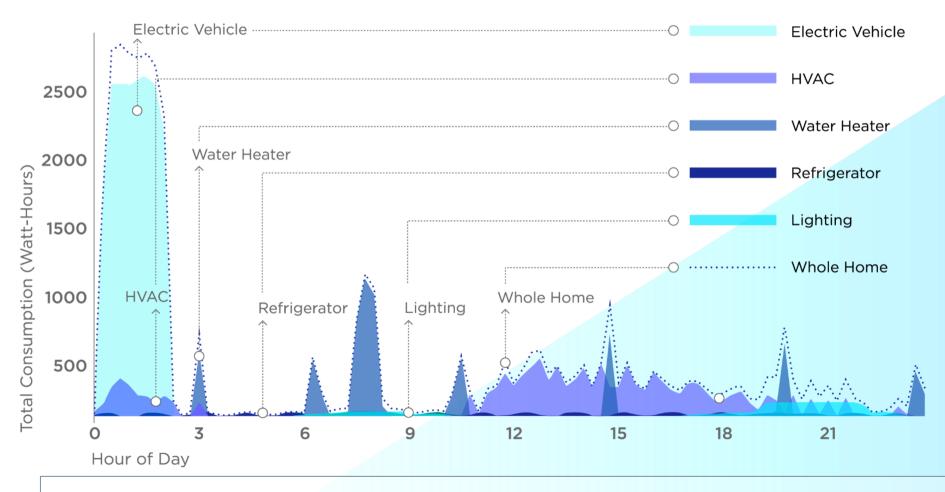
Behind-the-Meter Intelligence Enables New Opportunities







Enhance The Understanding Of Each Unique Customer





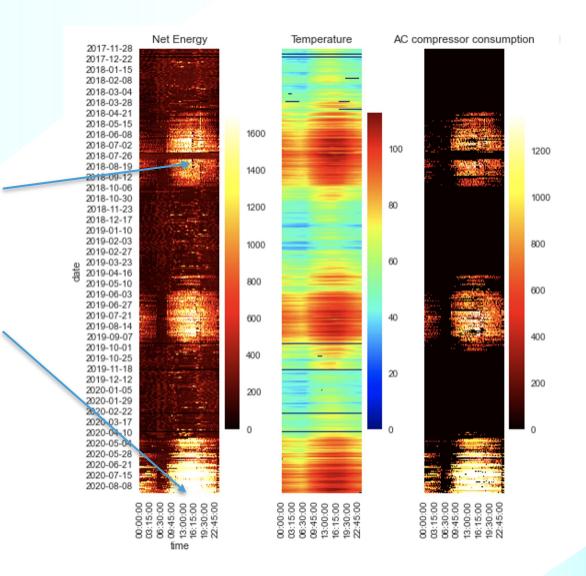


Leverage Appliance Insights for Electrification

AC degradation over 3 years

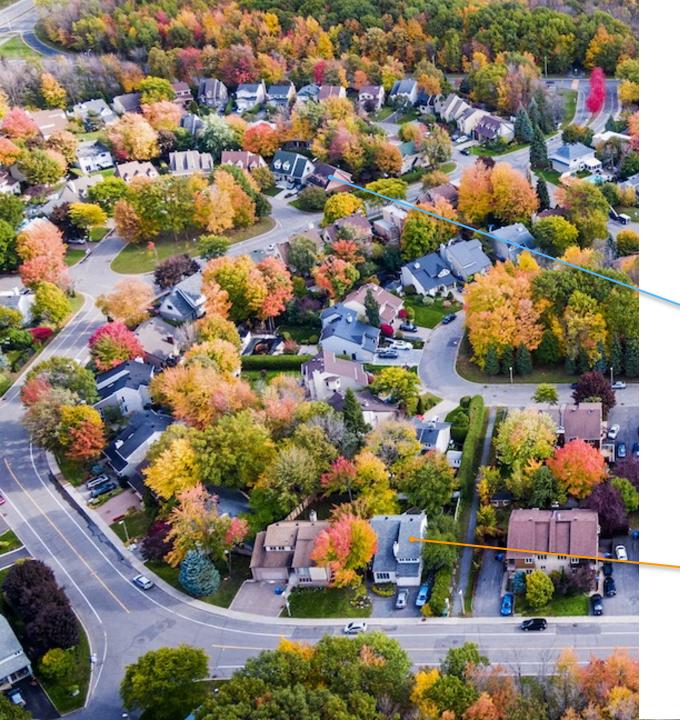
Low consumption levels AC shows cycling

High consumption levels AC loses cycling









Right Customers, Right Message, Right Context

Gas Furnace: 120 Therms / Month (high bill)

Personalize: Cluster with appropriate similar households for heat pump incentive campaign and home energy audit.

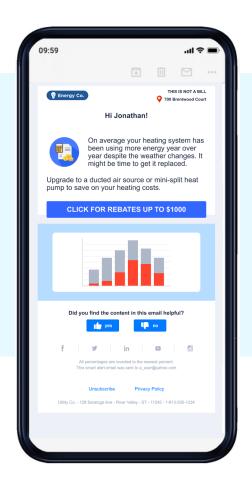
Potential X-Offer: Heat Pump incentive program: \$500 per unit 16-SEER or higher.

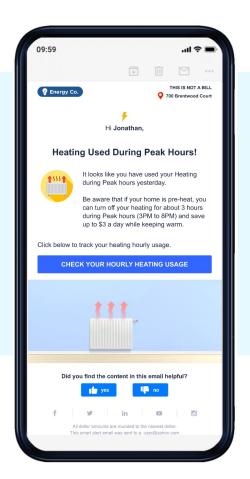
HVAC Degradation: Short cycling has increased in recent months.

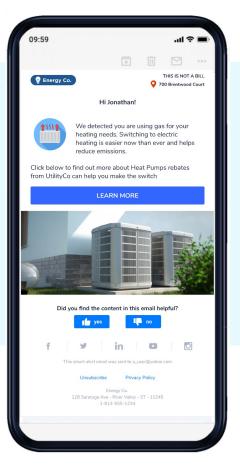
Personalize: Notify customer about performance decrease and related costs.

Potential X-Offer: Upgrade to newer, more efficient Heat Pump incentive program: \$500 per unit 16-SEER or higher.

Smart Decarbonization Journeys









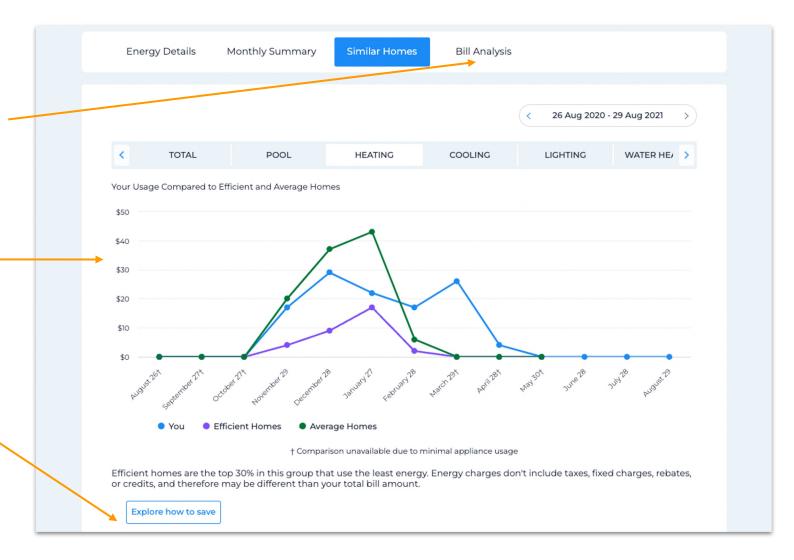


Customer Portal Insights -> Multichannel Engagement

How their heating systems are impacting energy costs

Appliance-based similar home comparison

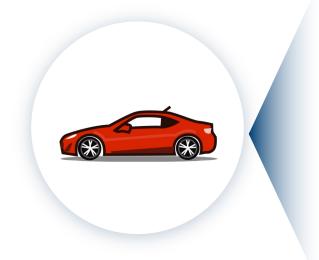
How to make changes for the better







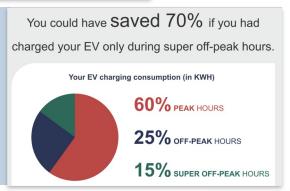
Full Lifecycle EV Solution for Decarbonization



EV Detection



Behavioral Load Shifting (TOU rates or gamification)



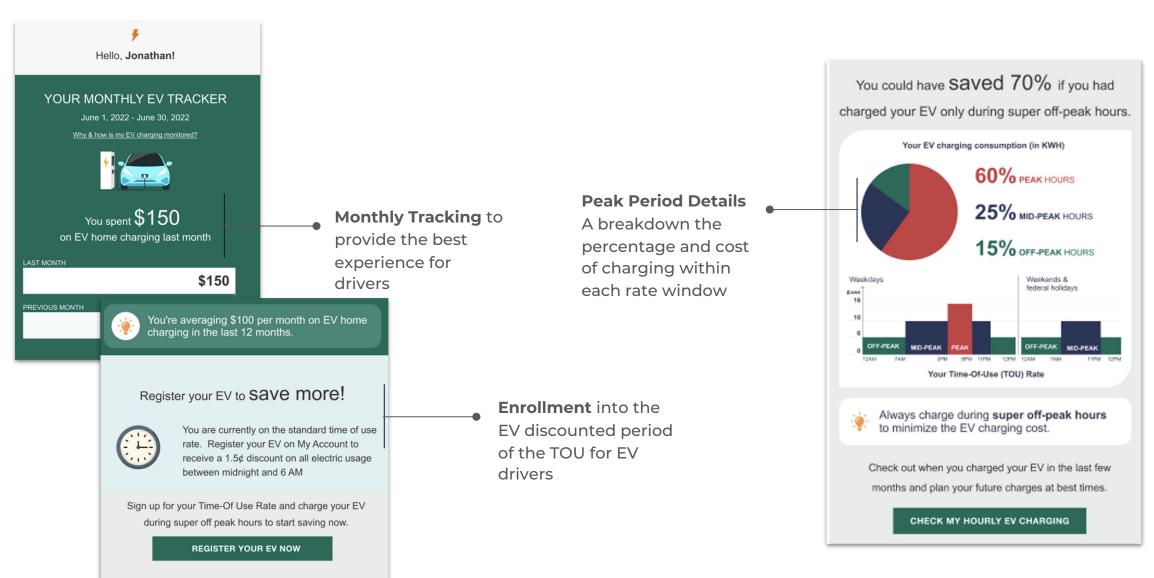
EV Managed Charging







Time of Use Coaching for EV Owners







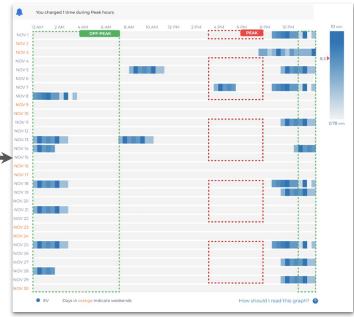
Time of Use Coaching for EV Owners



Peak Charge

After a customer charges during their peak window they are notified

Activity Map

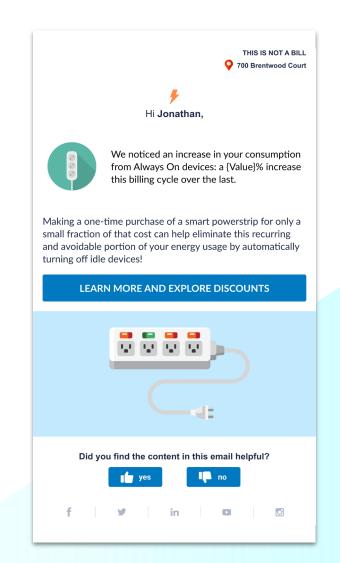


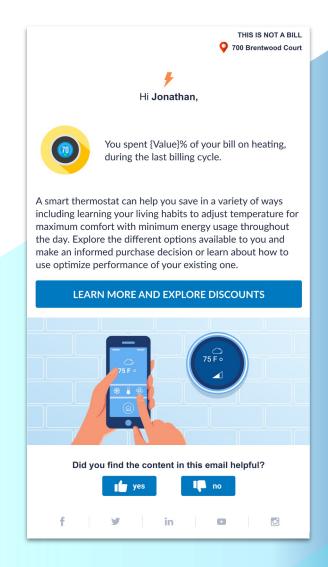




Case Study: Utility Marketplace Lead Generation







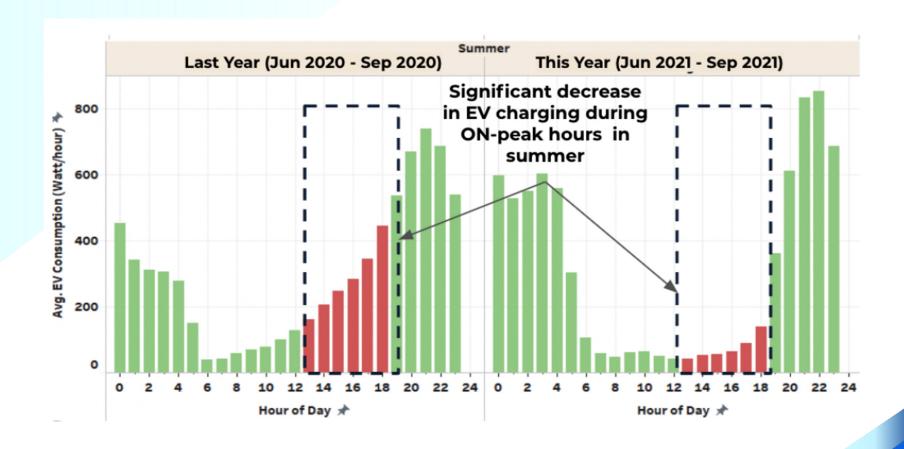




Case Study: Al-Powered Peak Load Shift

50% engagement overall with emails

100% thumbs-up rating







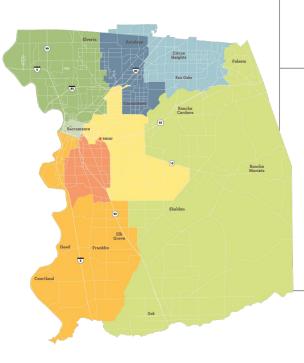






SMUD is your community-owned, not-for-profit electric service.

6th largest community-owned in the U.S.



75+ YearsEst. 1946

Power mix that's more than

60% carbon-free*



The most ambitious goal of any large utility in the United States ~645,000 Customers

~2,300 Employees



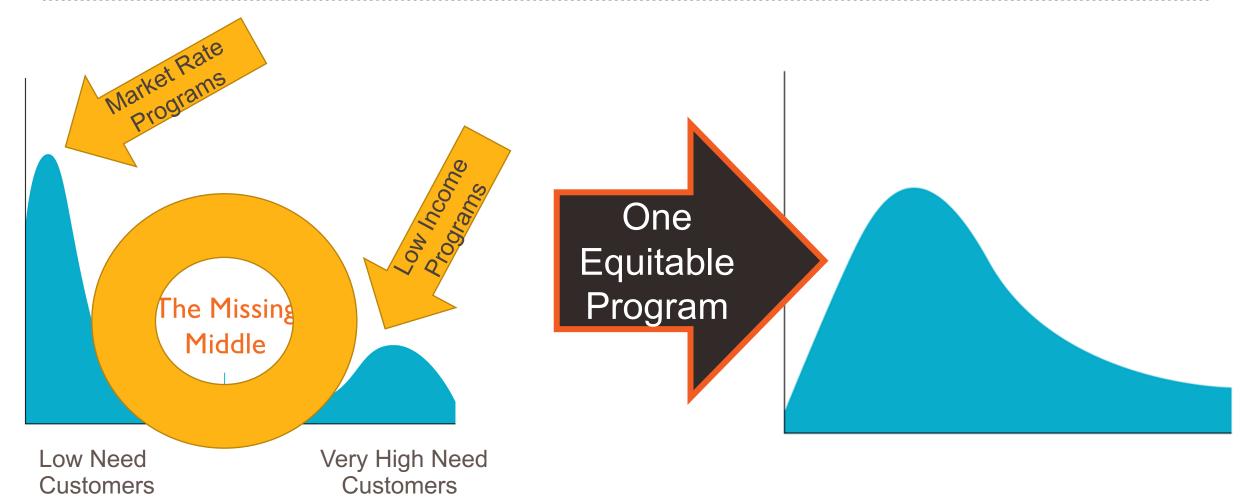
7 member
Elected
Board of Directors

Rates among the lowest in CA. On average 45% lower than PG&E

CleanPowerCity.org



The Problem: Equitable access to the clean energy future





Concept: 0% Financing for all Customers

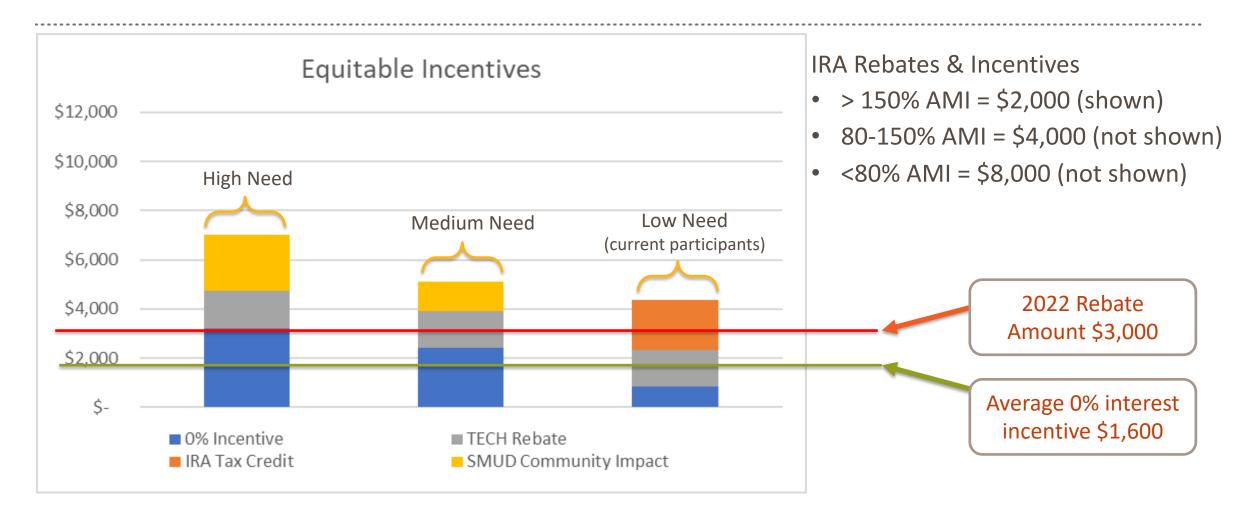
10-year loans for HVAC electrification

- High Need customers: 0% interest for 10 years
 - "Low-Income" qualified customer receive free electrification
- Medium Need customers: 0% interest for 5 years
- Low Need customers: 0% interest for 1 year
- SMUD will guarantee the loans for customers who do not quality for traditional financing
- Loan will not be on the utility bill
- Loan is secured on the property
- No customer can be declined





Demo Program - 2023 HVAC Example





Total Cost of Ownership

- 56% of customers can't cover an unexpected expense of \$1,000 (https://www.cnbc.com/2022/01/19/56percent-of-americans-cant-cover-a-1000-emergency-expense-with-savings.html)
- ~90% of our customers are interested in financing their HVAC (Electrification Financing Research Results 08252021 DRAFT HHI Group Analysis 2022-08-30.pptx)
- Loan cost minus utility bill savings → Cost of ownership

Customer choice lowers
total cost to the
customer and would
save SMUD \$2.3M over
the next 3 years

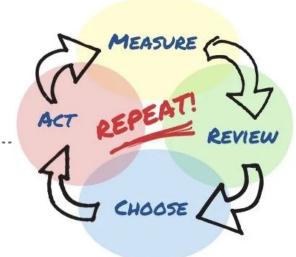
	Customer, Monthly Net Cost					
	Low Need		Medium		High	
SEER			Need		Need	
14,15	\$	147	\$	121	\$	106
16,17	\$	200	\$	181	\$	127
18+	\$	208	\$	203	\$	128

It is less expensive to not save energy



Loan Defaults

- \$120M in new loans (\$1 billion by 2030)
- Expected default of 3-5%, <\$2M (on guaranteed loans)
- Default Process
 - At 90 days past due loan become delinquent
 - SMUD reimburses bank for the loss, bank maintains lien
 - At property sale or refinance, SMUD is repaid, and the lien is resolved
- Ultimately, the customer's need is met, the gas appliance is eliminated, customer's utility bills have decreased, home is healthier, and SMUD is made whole from the default





Modern Efficiency (hint: it's about carbon)

- Need to increase program volume 50% every year for the next 10 years
- Tinkering with rebates and efficiencies won't get us there
- We must think holistically and take bold action
 - And be prepared to fail and repeat





Questions

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